

Vehicle Marshal (Banksman) — Toolbox Talks and Attendance

4 short talks. Ten minutes each. Keep the signed sheets.

Talk 1 — The mirror rule

- If you cannot see the driver's face in the mirror, they cannot see you.
- That is the whole job in one sentence.
- The moment you lose them, the vehicle stops.
- Ask: go and stand where you normally stand, and tell me if you can see my eyes.

Name	Signature	Date

Talk 2 — Never in the path

- Marshals get killed standing behind the vehicle they are marshalling.
- At the side, forward of the rear. Every time.
- Never step into the path for a better view.
- Ask: where did you stand on the last delivery?

Name	Signature	Date

Talk 3 — One marshal only

- Two people waving is worse than nobody waving.

- The driver does not know who to follow.
- If somebody else starts signalling, stop the manoeuvre.
- Ask: has anyone had a customer's driver's mate start helping?

Name	Signature	Date

Talk 4 — It waits

- Dark, fog, rain, low sun. If it cannot be done safely now, it waits.
- Nobody has ever been sacked here for stopping a manoeuvre.
- A late delivery costs money. This costs a life.
- Ask: what would you do if the yard light was out tonight?

Name	Signature	Date

Talk delivered by: _____ Position: _____

Scope and limitations — read before use

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